UNITED STATES BANKRUPTCY COURT

SOUTHERN DISTRICT OF TEXAS **Houston Division** In Re. ALLIANCE FARM AND RANCH, LLC § Case No. 25-30155 § § Lead Case No. 25-30155 Debtor(s) **⋈** Jointly Administered **Monthly Operating Report** Chapter 11 Reporting Period Ended: 08/31/2025 Petition Date: 01/07/2025 Industry Classification: 0 Months Pending: 8 0 0 0 Reporting Method: Cash Basis (•) Accrual Basis (Debtor's Full-Time Employees (current): Debtor's Full-Time Employees (as of date of order for relief): **Supporting Documentation** (check all that are attached): (For jointly administered debtors, any required schedules must be provided on a non-consolidated basis for each debtor) Statement of cash receipts and disbursements Balance sheet containing the summary and detail of the assets, liabilities and equity (net worth) or deficit Statement of operations (profit or loss statement) Accounts receivable aging Postpetition liabilities aging Statement of capital assets Schedule of payments to professionals Schedule of payments to insiders All bank statements and bank reconciliations for the reporting period Description of the assets sold or transferred and the terms of the sale or transfer /s/ Tom A. Howley Tom A. Howley Signature of Responsible Party **Printed Name of Responsible Party** 09/23/2025 Date 700 Louisiana St. Ste. 4220 Houston, TX 77002 Address

STATEMENT: This Periodic Report is associated with an open bankruptcy case; therefore, Paperwork Reduction Act exemption 5 C.F.R. § 1320.4(a)(2) applies.

Par	rt 1: Cash Receipts and Disbursements	Current Month	Cumulative
a.	Cash balance beginning of month	\$1,493,205	
b.	Total receipts (net of transfers between accounts)	\$0	\$0
c.	Total disbursements (net of transfers between accounts)	\$0	\$6,795
d.	Cash balance end of month (a+b-c)	\$1,493,205	
e.	Disbursements made by third party for the benefit of the estate	\$0	\$0
f.	Total disbursements for quarterly fee calculation (c+e)	\$0	\$6,795
	rt 2: Asset and Liability Status ot generally applicable to Individual Debtors. See Instructions.)	Current Month	
a.	Accounts receivable (total net of allowance)	\$0	
b.	Accounts receivable over 90 days outstanding (net of allowance)		
c.	Inventory (Book Market Other (attach explanation))	\$0	
d	Total current assets	\$0	
	Total assets		
e.		\$0	
f.	Postpetition payables (excluding taxes)	\$0	
g.	Postpetition payables past due (excluding taxes)	\$0	
h.	Postpetition taxes payable	\$0	
i.	Postpetition taxes past due	\$0	
j.	Total postpetition debt (f+h)	\$0	
k.	Prepetition secured debt	\$0	
l.	Prepetition priority debt	\$0	
m.	Prepetition unsecured debt	\$0	
n.	Total liabilities (debt) (j+k+l+m)	\$0	
0.	Ending equity/net worth (e-n)	\$0	
Par	rt 3: Assets Sold or Transferred	Current Month	Cumulative
a.	Total cash sales price for assets sold/transferred outside the ordinary course of business	\$0	\$1,500,000
b.	Total payments to third parties incident to assets being sold/transferred		
•	outside the ordinary course of business Net cash proceeds from assets sold/transferred outside the ordinary		
c.	course of business (a-b)	\$0	\$1,500,000
	rt 4: Income Statement (Statement of Operations)	Current Month	Cumulative
(No	ot generally applicable to Individual Debtors. See Instructions.)		
a.	Gross income/sales (net of returns and allowances)		
b.	Cost of goods sold (inclusive of depreciation, if applicable)	\$0	
c.	Gross profit (a-b)	\$0	
d.	Selling expenses	\$0	
e.	General and administrative expenses	\$0	
f.	Other expenses		
g.	Depreciation and/or amortization (not included in 4b)	\$0	
h.	Interest		
i.	Taxes (local, state, and federal)		
j.	Reorganization items	80	^^
k.	Profit (loss)		\$0

5: Pro	ofessional Fees and Expen	ises				
			Approved Current Month	Approved Cumulative	Paid Current Month	Paid Cumulativ
Del	btor's professional fees & exper	nses (bankruptcy) Aggregate Total				
Iter	Itemized Breakdown by Firm					
	Firm Name	Role				
i						
ii						
iii						
iv						
v						
vi						
vii						
viii	i					
ix						
х						
xi						
xii						
xiii						
xiv						
XV						
xvi						
xvi						
xvi						
xix						
XX						
xxi						
xxi						
xxi						
xxi						
XXV						
XXV						
XXV						
XXV						
_						
xxi						
XXX						
XXX						
XXX						
XXX						
XXX						
XXX						
XXX	xvi					

xx	cxvii cxvii			
xx xl xli	xxix			
xl xli				
xli				
xli	i			
1222	ii			
xli	iii			
xli	iv			
xl	v			
xl	vi			
xl	vii			
xl	viii			
xli	ix			
l				
li				
lii				
lii	i			
liv	1			
lv				
lvi	i			
lvi	ii			
lvi	iii			
lix	ζ			
lx				
lxi				
lxi				
lxi	iii			
lxi	iv			
lx	v			
lx				
	vii			
<u> </u>	viii			
lxi	ix			
lx				
lx				
	xii			
	xiii			
lx	xiv			
lx				
	xvi			
_	xvii			
lx	xviii			

lxxix			
lxxx			
lxxxi			
lxxxii			
lxxxiii			
lxxxiv			
lxxxv			
lxxxvi			
lxxxvi			
lxxxvi			
lxxxix			
xc			
xci			
xcii			
xciii			
xciv			
xcv			
xcvi			
xcvii			
xcviii			
xcix			
С			
ci			

<u> </u>							
				Approved Current Month	Approved Cumulative	Paid Current Month	Paid Cumulative
b.	Debtor's professional fees & expenses (nonbankruptcy) Aggregate Total						
	Itemized Breakdown by Firm						
		Firm Name	Role				
	i						
	ii						
	iii						
	iv						
	v						
	vi						
	vii						
	viii						
	ix						
	X						
	xi						
	xii						
	xiii						
	xiv						

xv				
xvi				
xvii				
xviii				
xix				
xx				
xxi				
xxii				
xxiii				
xxiv				
xxv				
xxvi				
xxvii				
xxviii	i			
xxix				
xxx				
xxxi				
xxxii				
xxxiii				
xxxiv				
XXXV				
xxxvi				
xxxvi				
xxxvi				
xxxix				
xl				
xli				
xlii				
xliii				
xliv				
xlv				
xlvi				
xlvii				
xlviii				
xlix				
l				
li				
lii				
liii				
liv				
lv				
lvi				

lvii			
lviii			
lix			
lx			
lxi			
lxii			
lxiii			
lxiv			
lxv			
lxvi			
lxvii			
lxviii			
lxix			
lxx			
lxxi			
lxxii			
lxxiii			
lxxiv			
lxxv			
lxxvi			
lxxvii			
lxxviii			
lxxix			
lxxx			
lxxxi			
lxxxii			
lxxxiii			
lxxxiv			
lxxxv			
lxxxvi			
lxxxvi			
lxxxvi			
lxxxix			
хс			
xci			
xcii			
xciii			
xciv			
xcv			
xcvi			
xcvi xcvii			

Case 25-30155 Document 186 Filed in TXSB on 09/23/25 Page 8 of 12

All professional fees and expenses (debtor & committees)

c.

Pa	rt 6: Postpetition	Тахеѕ	Cur	rent Month	Cumulative
a.	Postpetition inco	me taxes accrued (local, state, and federal)		\$0	\$0
b.	Postpetition income taxes paid (local, state, and federal)			\$0	\$0
c.	Postpetition emp	loyer payroll taxes accrued	-	\$0	\$0
d.	Postpetition emp	loyer payroll taxes paid	-	\$0	\$0
e.	Postpetition prop	perty taxes paid	-	\$0	\$0
f.	Postpetition othe	r taxes accrued (local, state, and federal)		\$0	\$0
g.	Postpetition other	r taxes paid (local, state, and federal)		\$0	\$0
Pa	rt 7: Questionnair	e - During this reporting period:			
a.	Were any paymen	nts made on prepetition debt? (if yes, see Instructions)	Yes 🔘	No 💿	
b.		nts made outside the ordinary course of business proval? (if yes, see Instructions)	Yes \bigcirc	No 💿	
c.	Were any paymen	nts made to or on behalf of insiders?	Yes \bigcirc	No 💿	
d.	Are you current o	on postpetition tax return filings?	Yes •	No 🔘	
e.	Are you current o	on postpetition estimated tax payments?	Yes •	No 🔿	
f.	Were all trust fun	d taxes remitted on a current basis?	Yes •	No 🔿	
g.	Was there any po (if yes, see Instruc	stpetition borrowing, other than trade credit? ctions)	Yes 🔿	No 💿	
h.	Were all payment the court?	s made to or on behalf of professionals approved by	Yes \bigcirc	No O N/A •	
i.	Do you have:	Worker's compensation insurance?	Yes \bigcirc	No 💿	
		If yes, are your premiums current?	Yes \bigcirc	No O N/A •	(if no, see Instructions)
		Casualty/property insurance?	Yes \bigcirc	No 💿	
		If yes, are your premiums current?	Yes (No O N/A 💿	(if no, see Instructions)
		General liability insurance?	Yes \bigcirc	No 💿	
		If yes, are your premiums current?	Yes \bigcirc	No O N/A •	(if no, see Instructions)
j.	Has a plan of reor	ganization been filed with the court?	Yes (No 💿	
k.	-	statement been filed with the court?	Yes 🔿	No 💿	
l.	Are you current v	vith quarterly U.S. Trustee fees as 8 U.S.C. § 1930?	Yes •	No O	

Par	rt 8: Individual Chapter 11 Debtors (Only)						
a.	Gross income (receipts) from salary and wages	\$0					
b.	Gross income (receipts) from self-employment	\$0					
c.	Gross income from all other sources	\$0					
d.	Total income in the reporting period (a+b+c)	\$0					
e.	Payroll deductions	\$0					
f.	Self-employment related expenses	\$0					
g.	Living expenses	\$0					
h.	All other expenses	\$0					
i.	Total expenses in the reporting period (e+f+g+h)	\$0					
j.	Difference between total income and total expenses (d-i)	\$0					
k.	List the total amount of all postpetition debts that are past due	\$0					
l.	Are you required to pay any Domestic Support Obligations as defined by 11 U.S.C § 101(14A)?	Yes O No •					
m.	If yes, have you made all Domestic Support Obligation payments?	Yes O No N/A •					
SS U.S. the promeer end for Off Fee eo/ban	Privacy Act Statement 28 U.S.C. § 589b authorizes the collection of this information, and provision of this information is mandatory under 11 U.S.C. §§ 704, 1106, and 1107. The United States Trustee will use this information to calculate statutory fee assessments under 28 U.S.C. § 1930(a) (6). The United States Trustee will also use this information to evaluate a chapter 11 debtor's progress through the bankruptcy system, including the likelihood of a plan of reorganization being confirmed and whether the case is being prosecuted in good faith. This information may be disclosed to a bankruptcy trustee or examiner when the information is needed to perform the trustee's or examiner's duties or to the appropriate federal, state, local, regulatory, tribal, or foreign law enforcement agency when the information indicates a violation or potential violation of law. Other disclosures may be made for routine purposes. For a discussion of the types of routine disclosures that may be made, you may consult the Executive Office for United States Trustee's systems of records notice, UST-001, "Bankruptcy Case Files and Associated Records." See 71 Fed. Reg. 59,818 et seq. (Oct. 11, 2006). A copy of the notice may be obtained at the following link: http://www.justice.gov/ust/eo/rules_regulations/index.htm. Failure to provide this information could result in the dismissal or conversion of your bankruptcy case or other action by the United States Trustee. 11 U.S.C. § 1112(b)(4)(F). I declare under penalty of perjury that the foregoing Monthly Operating Report and its supporting documentation are true and correct and that I have been authorized to sign this report on behalf of the estate.						
<u>/s</u> /	Tom A. Howley Tom A	A. Howley					

Printed Name of Responsible Party

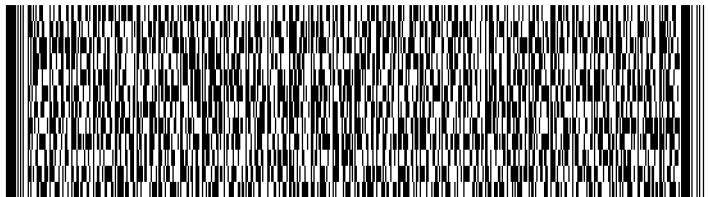
09/23/2025

Date

Signature of Responsible Party

Subchapter V Trustee

Title



PageOnePartOne

PageOnePartTwo

PageTwoPartOne

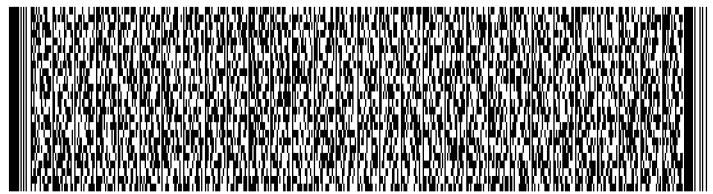
PageTwoPartTwo

Bankruptcy1to50

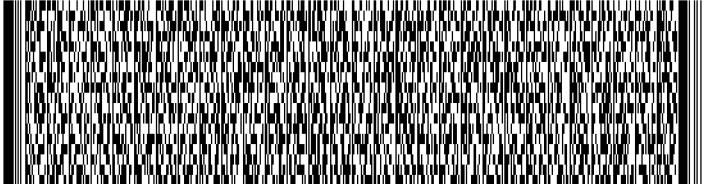
Bankruptcy51to100

NonBankruptcy1to50

NonBankruptcy51to100



PageThree



PageFour